# KUMAUN UNIVERSITY, NAINITAL (Estd. under the U.P. State Universities Act, 1973 now adopted by Uttarakhand State)

## FACULTY OF COMMERCE

# PROGRAM STRUCTURE FOR FYUGP/MASTER'S IN COMMERCE As Per NEP 2020

Course Outline For B.Com./B.Com. Honours/B.Com. Honours with Research/ M.Com.

(Applicable From the Academic Session 2025-26)

## TABLE OF CONTENTS

S.N.	CONTENT	Page No.
01	Expert/Advisory/ Syllabus Preparation Committee	2
02	Course Framework According to NHEQF/CCFUP	3-4
03	Semester/ Course Wise Summary of Program Structure of B.Com. & M.Com.	5
04	Semester Wise Summary of The Courses/Papers (B.Com./M.Com.)	6-8
05	Programme Outcomes (POs) for Undergraduate Programme	9
	(Certificate/Diploma/ Bachelor Degree in Commerce)	
06	Programme Specific Outcomes (PSOs) for Undergraduate Programme	9-10
	(Certificate/Diploma/ Bachelor Degree in Commerce)	
07	Programme Outcomes (POs) for Master's Programme	10
	(Honours/Master Degree in Commerce)	
08	Programme Specific Outcomes (PSOs) for Master's Programme	10-11
	(Honours/Master Degree in Commerce)	
09	Semester Wise List of Courses/Papers Offered by Commerce Faculty	12-13
	(DSC, DSE, GE, SEC, VAC, AEC)	
10	Detailed Syllabus of Discipline Specific Core (DSC)	14-36
11	Detailed Syllabus of Discipline Specific Electives (DSE)	37-61
12	<b>Detailed Syllabus of Generic Electives (GE)</b>	62-82
13	Detailed Syllabus of Proposed Skill Enhancement Course from Department of	83-89
	Commerce for University Pool (SEC)	



### **EXPERT/ADVISORY COMMITTEE**

S.N.	Name	Designation	Department	Affiliation
1.	Prof. Atul Kumar Joshi	Dean & Head	Commerce	D.S.B Campus, Kumaun University, Nainital
2.	Prof. Kavita Sharma	Professor	Commerce	Delhi School of Economics, University of Delhi
3.	Prof. Ruchika Ramakrishnan	Professor	Commerce	Shyam Lal College Delhi
4.	Prof. Anju Agarwal	Director	Commerce	Higher Education, Uttarakhand
5.	Prof. Kanchanlata Sinha	Dean & Head	Commerce	Pt. L.M Sharma Campus Rishikesh
6.	Prof H.C Purohit	Professor	Commerce	Doon University, Dehradun
7.	Prof. M.C Pandey	Principal	Commerce	Govt. P.G College, Ramnagar
8.	Dr. Vinod Prakash Agarwal	Principal	Commerce	R.H. Govt. P.G. College Kashipur
9.	Dr. Virendra Kumar Gupta	Professor	Commerce	D Pt. L.M Sharma Campus Rishikesh
10.	Dr. Manoj Upreti	Principal	Commerce	Govt. Degree College Rikhnikhaal, Paudi
11.	Prof. C S Joshi	HOD	Commerce	Govt. P.G College, Haldwani
12.	Dr. Dharmendra Tiwari	Professor	Commerce	D Pt. L.M Sharma Campus Rishikesh
13.	Dr. Girish Ch. Pant	Principal	Commerce	Govt. Degree College Kanalicheena
13.	Dr. P.N. Tewari	Professor	Commerce	S.B.S. College, Rudrapur (U.S.Nagar)
14.	Dr. H.R. Kaushal	Dean & Head	Commerce	S.S.J. Campus, S.S.J. University, Almora

### **SYLLABUS PREPARATION COMMITTEE**

S.N.	Name	Designation	Department	Affiliation
1.	Prof Atul Joshi	Dean, Head	Commerce	D.S.B Campus, KumaunUniversity, Nainital
2.	Prof. Kavita Sharma	Professor	Commerce	Delhi School of Economics, University of Delhi
3.	Prof. Ruchika Ramakrishnan	Professor	Commerce	Shyam Lal College Delhi
4.	Dr. Arati Pant	Associate Professor	Commerce	D.S.B Campus, Kumaun University, Nainital
5.	Dr. Vijay Kumar	Associate Director	Commerce	D.S.B Campus, Kumaun University, Nainital
6.	Dr. Jeevan Ch. Upadhyay	Assistant Professor	Commerce	D.S.B Campus, Kumaun University, Nainital
7.	Dr. Vinod K Joshi	Assistant Professor	Commerce	D.S.B Campus, Kumaun University, Nainital
8.	Dr. Mamta Joshi	Assistant Professor	Commerce	D.S.B Campus, Kumaun University, Nainital
9.	Dr. Nidhi Verma Sah	Assistant Professor	Commerce	D.S.B Campus, Kumaun University, Nainital
10.	Dr. Pooja Joshi	Assistant Professor	Commerce	D.S.B Campus, Kumaun University, Nainital
11.	Dr. Tej Prakash Chandra	Assistant Professor	Commerce	D.S.B Campus, Kumaun University, Nainital
12.	Ms. Ritisha Sharma	Assistant Professor	Commerce	D.S.B Campus, Kumaun University, Nainital



## COURSE FRAMEWORK ACCORDING TO NHEQF/CCFUP

(For B.Com. DSC-A/B/C shall be replaced with DSC-1/2/3/Allied Disciplines)

				1		Intownshi/		
Semester	Core (DSC)	Elective (DSE)	Generic Elective (GE)	Ability Enhancement Course (AEC)	Skill Enhancement Course (SEC)	Internship/ Apprentice ship/Project (2)	Value addition course (VAC)	Total Credits
I	Discipline A1- (4) Discipline B1- (4) Discipline C1- (4)		Choose one from a pool of courses GE-1 (4)	Choose one from a pool of AEC courses (2)	Choose one from a pool of courses (2)		Choose one from a pool of courses (2)	22 credits
П	Discipline A2 (4) Discipline B2 (4) Discipline C2 (4)		Choose one from a pool of courses GE-2 (4)	Choose one from a pool of AEC courses (2)	Choose one from a pool of courses (2)		Choose one from a pool of courses (2)	22 credits
Studer	nts on exit sh		_	graduate Certifica		_	ary Study) after	Total =
		sec	curing the re	equisite 44 credits	in Semesters I an	id II		44
Ш	Discipline A3 (4) Discipline B3 (4) Discipline C3 (4)	pool of co A/B/C Choose fi	one from ourses, DSE C (4) OR com pool of GE -3 (4)	Choose one from a pool of AEC courses (2)	Choose one	e SEC (2)	Choose one from a pool of courses (2)	22 credits
IV	Discipline A4 (4) Discipline B4 (4) Discipline C4 (4)	Choose one from pool of courses, DSE A/B/C (4) OR Choose from pool of courses GE - 4 (4)		Choose one from a pool of AEC courses (2)	Choose one SEC (2)		Choose one from a pool of courses (2)	22 Credits
Stude				graduate Diplom ite 88 credits on c			ry Study) after	Total = 88
V	Discipline A5 (4) Discipline B5 (4) Discipline C5 (4)	pool of co A/B/C Choose of pool of co	one from a purses DSE C (4) OR one from a purses GE-5		Choose one SEC (2)	Appre P Cor	ernship/ entices hip/ roject/ mmunity reach (4)	22 credits
VI	Discipline A 6 (4) Discipline B6 (4) Discipline C6 (4)	pool of co A/B/C Choose of pool of co	one from a ourses DSE C (4) OR one from a ourses GE-6		Choose one SEC (2)	Internship/ Apprenticeship/ Project/ Community outreach (4)		22 credits
Stude	ents on exit s			lor of (in the Field credits on comple	-	• • • • • • • • • • • • • • • • • • • •	er securing the	Total= 132
VII	DSC-(4)	(3x4) (Choose (2x4) and co (Choose o and two	three DSE courses DR two DSE- one GE (4) urse DR ne DSE (4) GE (2x4) urses 1 = 12)				Dissertation on Major (4+2) OR Dissertation on Minor (4+2) OR Academic project/ Entrepreneurship (4+2)	22 credits



VIII	DSC- (4)	Choose three DSE (3x4) courses OR Choose two DSE -(2x4) one GE (4) course OR Choose one DSE (4) and two GE (2x4) courses (total = 12)	Dissertation on Major (4+2) OR Dissertation on Minor (4+2) OR Academic project/ Entrepreneurship (4+2)	22 credits
Acadei	mic Projects/l	be awarded Bachelor of (in the Field of Multid Entrepreneurship) after securing the requisite Or a two-year PG program, they have the option arning 44 credits at the conclusion of the second	176 credits on completion of Semester VIII to obtain a PG diploma in the core subject	Total = 176
IX	DSC-(4)	Choose three DSE (3x4) courses OR Choose two DSE- (2x4) and one GE (4) course OR Choose one DSE (4) and two GE (2x4) courses (total = 12)	Dissertation on Major (4+2) OR Dissertation on Minor (4+2) OR Academic project/ Entrepreneurship (4+2)	22 credits
X	DSC- (4)	Choose three DSE (3x4) courses OR Choose two DSE- (2x4) and one GE (4) course OR Choose one DSE (4) and two GE (2x4) courses (total = 12)	Dissertation on Major (4+2) OR Dissertation on Minor (4+2) OR Academic project/ Entrepreneurship (4+2)	22 credits
Stude	ents on exit sl	nall be Master's in Core subject after securing to Semester X	the requisite 220 credits on completion of	Total = 220

## DEPARTMENT OF COMMERCE Program Structure B.Com. & M.Com. (CBCS)

Year		1	2	2		3		4		5	Total
Semester					No	of Pap	ers/Courses	(Credit)			Credit
	I	II	III	IV	V	VI	VII	VIII	IX	X	
Discipline Specific Core (DSC)	3 (4)	3 (4)	3 (4)	3 (4)	3 (4)	3 (4)	1 (4)	1 (4)	1 (4)	1 (4)	88
Discipline Specific Elective (DSE)	-	-	1	11	1	11	3DSE	3DSE	3DSE	3DSE	
			DSE (4)	DSE (4)	DSE (4)	DSE (4)	(4) OR	(4) OR	(4) OR	(4) OR	
Generic Elective	1	1	OR	OR	OR	OR	2DSE+1GE (4)	2DSE+1GE (4)	2DSE+1GE (4)	2DSE+1GE (4)	72
(GE)	(4)	(4)	1 GE (4)	1 GE (4)	1 GE (4)	1 GE (4)	OR 1DSE+2GE (4)	OR 1DSE+2GE (4)	OR 1DSE+2GE (4)	OR 1DSE+2GE (4)	
Ability Enhancement Course (AEC)	1 (2)	1 (2)	1 (2)	1 (2)	-	-	-	-	-	-	8
Skill Enhancement Course (SEC)	1 (2)	1 (2)	1 (2)	1 (2)	1 (2)	1 (2)	-	-	-	-	12
Value addition course (VAC)	1 (2)	1 (2)	1 (2)	1 (2)	-	-	-	-	-	-	8
Internship/ Apprentices hip/ Project/Communit y outreach	-	-	-	-	1 (4)	1 (4)	-	-	-	-	8
Dissertation on Major/Minor/ Academic project/ Entrepreneurship	-	-	-	-	-	-	Dissertation/ Academic project/ Entrepreneur ship 1 (4+2)	Dissertation/ Academic project/ Entrepreneur ship 1 (4+2)	Dissertation/ Academic project/ Entrepreneur ship 1 (4+2)	Dissertation/ Academic project/ Entrepreneurshi p 1 (4+2)	24
<b>Total Credits</b>	22	22	22	22	22	22	22	22	22	22	220

## SEMESTER WISE SUMMARY OF THE COURSE/PAPERS (B.Com./M.Com.)

	YEAR 1- UNDERGRADUATE C Minimum requirement for getting Undergraduate (		Year 44 Credit	
	SEMESTER-I		Theory/ Practical	Credits
<b>DSC-1.1</b>	Financial Accounting	Discipline Specific Core (DSC)	Theory	4
<b>DSC-1.2</b>	Business Organisation and Management		Theory	4
DSC-1.3	Micro Economics		Theory	4
GE-1	Choose one from a pool of Generic Elective Courses	Generic Elective (GE)	Theory/Practical	4
AEC	Choose one from a pool of Ability Enhancement Courses	Ability Enhancement Course (AEC)	Theory/Practical	2
SEC	Choose one from a pool of Skill Enhancement Courses	Skill Enhancement Course (SEC)	Theory/Practical	2
VAC	Choose one from a pool of Value addition Courses	Value addition course (VAC)	Theory/Practical	2
		·	al of Semester I - 2	2 Credits
	CEMECTED II	100		
	SEMESTER-II		Theory/ Practical	Credits
<b>DSC-2.1</b>	Business Statistics	Discipline Specific Core (DSC)	Theory	4
<b>DSC-2.2</b>	Fundamentals of Marketing		Theory	4
<b>DSC-2.3</b>	Business Regulatory Framework		Theory	4
GE-2	Choose one from a pool of Generic Elective Courses	Generic Elective (GE)	Theory/Practical	4
AEC	Choose one from a pool of Ability Enhancement Courses	Ability Enhancement Course (AEC)	Theory/Practical	2
SEC	Choose one from a pool of Skill Enhancement Courses	Skill Enhancement Course (SEC)	Theory/Practical	2
VAC	Choose one from a pool of Value addition Courses	Value addition course (VAC)	Theory/Practical	2
		Tota	al of Semester II - 2	2 Credits
	YEAR 2- UNDERGRADUATE	DIPLOMA IN COMMERCE		
Min	nimum requirement for getting Undergraduate Dipl		rs 44+44=88 Credi	ts
	SEMESTER-III		Theory/ Practical	Credits
DSC-3.1	Advance Accounting	Discipline Specific Core (DSC)	Theory	4
DSC-3.2	Human Resource Management	Discipline Specific Core (DSC)	Theory	4
DSC-3.2 DSC-3.3	Business Environment		Theory	4
DSC-3.3 DSE	Choose one from pool of Discipline Specific	Discipline Specific Elective (DSE)	THEOLY	4
DSE	Electives, DSE A/B/C	Discipline specific Elective (DSE)		
OR	OR	OR	Theory/Practical	4
GE-3	Choose one from pool of Generic Elective courses	Generic Elective (GE)		
AEC	Choose one from a pool of Ability Enhancement	Ability Enhancement Course	Theory/Practical	2
CEC	courses	(AEC)	, <u>.</u>	
SEC	Choose one from a pool of Skill Enhancement courses	Skill Enhancement Course (SEC)	Theory/Practical	2
VAC	Choose one from a pool of Value addition courses	Value addition course (VAC)	Theory/Practical	2
		Tota	l of Semester III- 2	2 Credits
	SEMESTER-IV		Theory/ Practical	Credits
DSC-4.1	Business Finance	Discipline Specific Core (DSC)	Theory	4
DSC-4.2	Business Ethics and Corporate Governance	= 133-panie Specific Cole (DSC)	Theory	4
DSC-4.2 DSC-4.3	Money and Banking		Theory	4
DSE	Choose one from pool of Discipline Specific Electives, DSE A/B/C	Discipline Specific Elective (DSE)	Theory	Т
OR	OR	OR	Theory/Practical	4
GE-4	Choose one from pool of Generic Elective courses	Generic Elective (GE)		
AEC	Choose one from a pool of Ability Enhancement courses	Ability Enhancement Course (AEC)	Theory/Practical	2
SEC	Choose one from a pool of Skill Enhancement courses	Skill Enhancement Course (SEC)	Theory/Practical	2
VAC	Choose one from a pool of Value addition courses	Value addition course (VAC)	Theory/Practical	2
, 0	The second secon	· · ·	l of Semester IV- 2	

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## YEAR 3- BACHELOR'S DEGREE IN COMMERCE Minimum requirement for getting Bachelor's Degree in Commerce After Three Years 44+44+44=132 Credits

	Theory/ Practical	Credits		
DSC-5.1	Cost Accounting	Discipline Specific Core (DSC)	Theory	4
<b>DSC-5.2</b>	Income Tax- I		Theory	4
<b>DSC-5.3</b>	Public Finance		Theory	4
<b>OR</b>	Choose one from pool of Discipline Specific Electives, DSE A/B/C  OR	OR Generic Elective (GE)	Theory/Practical	4
GE-5	Choose one from pool of Generic Elective courses			
SEC	Choose one from a pool of Skill Enhancement courses	Skill Enhancement Course (SEC)	Theory/Practical	2
Internship etc.	Internship/ Apprenticeship/Project/Community outreach	Internship etc.	Theory/Practical	4

#### **Total of Semester V- 22 Credits**

	Theory/ Practical	Credits		
DSC-6.1	Auditing	Discipline Specific Core (DSC)	Theory	4
<b>DSC-6.2</b>	Income Tax- II		Theory	4
<b>DSC-6.3</b>	Company Law		Theory	4
DSE	Choose one from pool of Discipline Specific Electives, DSE A/B/C	Discipline Specific Elective (DSE)		
OR	OR	OR Generic Elective (GE)	Theory/Practical	4
GE-6	Choose one from pool of Generic Elective courses	(32)		
SEC	Choose one from a pool of Skill Enhancement courses	Skill Enhancement Course (SEC)	Theory/Practical	2
Internship etc.	Internship/ Apprenticeship/Project/Community outreach	Internship etc.	Theory/Practical	4

#### **Total of Semester VI- 22 Credits**

#### YEAR 4- B.COM. (HONOURS) Minimum requirement for getting B.Com. (Honours) After Four Years 44+44+44 = 176 Credit

	SEMESTER-VII		Theory/ Practical	Credits
<b>DSC-7.1</b>	Research Methodology	Discipline Specific Core (DSC)	Theory	4
DSE	Choose any three Discipline Specific Elective (DSE 3x4)	Discipline Specific Elective		
OR/&	OR  Choose any two Discipline Specific Elective (DSE 2x4) and any one Generic Elective course (GE 1x4)  OR	OR/& Generic Elective courses	Theory/Practical	12
GE	Choose any one Discipline Specific Elective (DSE 1x4) and any two Generic Elective courses (GE 2x4)	Generic Elective courses		
Dissertation	Dissertation on Major (4+2)  OR  Dissertation on Minor (4+2)  OR  Academic project/ Entrepreneurship (4+2)	Dissertation	-	6

**Total of Semester VII- 22 Credits** 



	SEMESTER-VIII		Theory/ Practical	Credits
DSC-8.1	Accounting for Managerial Decision	Discipline Specific Core (DSC)	Theory	4
DSE	Choose any three Discipline Specific Elective (DSE 3x4)	Discipline Specific Elective		
OR/&	OR  Choose any two Discipline Specific Elective (DSE 2x4) and any one Generic Elective course (GE 1x4)	OR/&	Theory/Practical	12
GE	OR  Choose any one Discipline Specific Elective (DSE 1x4) and any two Generic Elective courses (GE 2x4)	Generic Elective courses		
Dissertation	Dissertation on Major (4+2)  OR Dissertation on Minor (4+2)  OR Academic project/ Entrepreneurship (4+2)	Dissertation	-	6
		Total	of Semester VIII- 2	2 Credits

Min	YEAR 5- MASTER imum requirement for getting Master in Commerc		+44+44 =220 Credi	t
	SEMESTER-IX		Theory/ Practical	Credits
DSC-9.1	Corporate Tax Planning	Discipline Specific Core (DSC)	Theory	4
DSE	Choose any three Discipline Specific Elective (DSE 3x4)	Discipline Specific Elective		
	OR			
OR/&	Choose any two Discipline Specific Elective (DSE 2x4) and any one Generic Elective course (GE 1x4)	OR/&	Theory/Practical	12
GE	OR  Choose any one Discipline Specific Elective (DSE 1x4) and any two Generic Elective courses (GE 2x4)	Generic Elective courses		
Dissertation	Dissertation on Major (4+2) OR Dissertation on Minor (4+2) OR Academic project/ Entrepreneurship (4+2)	Dissertation	-	6

#### **Total of Semester IX-22 Credits SEMESTER-X** Theory/ **Credits** Practical **DSC-10.1** Quantitative Techniques Discipline Specific Core (DSC) Theory Choose any three Discipline Specific Elective **DSE** (DSE 3x4) Discipline Specific Elective OR OR/& Choose any two Discipline Specific Elective (DSE OR/& Theory/Practical 12 2x4) and any one Generic Elective course (GE1x4) OR **GE** Generic Elective courses Choose any one Discipline Specific Elective (DSE 1x4) and any two Generic Elective courses (GE 2x4) Dissertation Dissertation Dissertation on Major (4+2) OR Dissertation on Minor (4+2) 6 OR Academic project/ Entrepreneurship (4+2) **Total of Semester X-22 Credits**



## Programme Outcomes (POs) for Undergraduate Programme (Certificate/Diploma/ Bachelor Degree in Commerce)

Programme outcomes for B. Com. include various subject specific skills and generic skills like Commercial Sense, mind management, creativity, Develop Managerial & Entrepreneurial skill, Develop Numerical ability and innovation of competencies in diverse areas of Commerce and Business, the achievement of which will be demonstrated by the students of B. Com. Programme for the award of bachelor degree. The programme learning outcomes of B. Com. also enable a student to prepare for further study, employment, and good citizenship. Further, the difference in the level of achievement of programme outreach provides for comparing of learning levels and standards across different college/institution. The various learning outcomes of the programme are mentioned below:

PO-1	After completing three-year bachelor degree program, students would gain a thorough knowledge in the
	fundamental of commerce and finance.
PO-2	Outline the fundamentals of commerce viz., business studies, finance, Accounting and Management.
PO-3	Apply Ethical Principles and commit to professional ethics and responsibilities and Norms of the practice.
PO-4	Individual and team work- Function effectively as an Individual and as a member or leader in diverse teams
	and in Multidisciplinary settings.
PO-5	Students will acquire the knowledge and skill in different areas of communication, decision making, innovations
10-3	and problem solving in day-to-day business activities.
PO-6	Recognize the need for and ability to engage in independent and life-long learning in the broadest context of
10-0	technological change.
PO-7	Recognize various managerial and accounting skills needed for better professional opportunities.
PO-8	Demonstrate empathetic social concern and equity catered national development, and the ability to act with an
10-8	informed awareness of issues and participate in civil life through volunteering.
PO-9	Understand the issues of environmental contexts and sustainable development.
PO-10	Acquire the ability to engage in independent and life-long learning in the broadest context socio-technological
10-10	changes.
	The all-inclusive outlook of the course offers a number of values based and job-oriented courses ensures that
PO-11	students are trained into up to date. In advanced accounting courses beyond the introductory level, affective
	development will also progress to the valuing and organizational levels.

## Programme Specific Outcomes (PSOs) for Undergraduate Programme (Certificate/Diploma/ Bachelor Degree in Commerce)

After completing Undergraduate programme, the learners will be able to:

PSO-1	Students will be able to demonstrate progressive learning of various tax issues and tax forms related to individuals.
PSO-2	Learners will involve in various co-curricular activities to demonstrate relevancy of foundational and theoretical knowledge of their academic major and to gain practical exposure.
PSO-3	Students will demonstrate progressive effective domain development of values, the role of accounting in society and business.
PSO-4	Learners will be able to recognize features and roles of businessman, entrepreneur, manager, consultant, which will help learners to process knowledge and other soft skills and to react apply when confronted with critical decision making.
PSO-5	Students will learn relevant financial accounting career skills, applying both quantitative and qualitative knowledge to their future careers in business.



PSO-6	The students can get the knowledge, skills and attitudes during the end of the B.Com. degree course.					
PSO-7	Learners will be able to prove proficiency with the ability to engage in competitive exams like CA, CS, ICWA and other courses.					
PSO-8	Understanding basic concepts of accounting, principles of accountancy and accounting cycle to maintain accounts of trading and nontrading organizations.					
PSO-9	Developing knowledge about Cost ascertainment and fixation of selling price and cost control. Obtaining the knowledge of various provisions of Income Tax Act and their application in computation of taxable income of an individual under different heads of income.					
PSO-10	Learners will gain through systematic and subject skills of business management, Marketing management, Auditing & Economics. Students can also acquire practical skills to work as tax consultant, audit assistant and in other financial supporting services.					
PSO-11	Getting acquainted with the procedure of preparation of income statements, retained earnings, balance sheet and statement of cash flows which are required for external users and more useful to managers for managerial decision making.					
PSO-12	Including different skills for analysis and interpretation of financial data to understand financial health of an organization and ensure that resources are to being used to achieve the organizations objectives.					
PSO-13	Learners will be able to do higher degree like M.Com., MBA, CA, CS & ICWA, etc.					
PSO-14	Students will be able to do their best in Competitive exams in various fields like Banking, insurance and SSC exams.					

## Programme Outcomes (POs) for Master's Programme (Honours/Master Degree in Commerce)

The M. Com course provides an extreme and rigorous base for teaching, research and allied business administration. It fulfills the need of the hour for academics and prepares students for research and teaching. After completing the course learners will be able to fulfils the needs of the business and industry. Course offers research in diverse areas of Commerce discipline and has large base of research contribution. This Programme is designed to ensure all round development of the learners and aligns itself with the development of prudence, efficiency, creativity and compassion to work for the betterment of the marginalized sections of society. M.Com Course attempts to kindle their sense of responsibility, honesty, conscience, justice and above all commitment to human values. Programme aims to upgrade the standards of teaching and research and deliver an education system that is a source of national pride and public confidence. The various learning outcomes of the programme are mentioned below:

	The Curriculum focused on a number of specialization and practical exposures which would equip the students
PO-1	
	to face the Modern-day challenges in commerce and Business.
	Communicate effectively on Complex engineering activities with the community and with the society at large,
PO-2	such as being able to compare hand and write effective reports and design documentation, make effective
	presentations, and give and receive clear instruction.
PO-3	Synthesis the knowledge to face the challenges in competitive global environment.
DO 4	Learners will gain through systematic and subject's skills with in various disciplines of Commerce, business,
PO-4	accounting, economics, finance auditing and marketing.
	Take informed actions after identifying the assumptions that frame our thinking and actions, checking out the
PO-5	degree to which these assumptions are accurate and valid, and looking at our ideas and decisions (intellectual,
	organizational and personal) from different perspectives.
PO-6	Generate proactive decisions pertaining to business solutions with regard to application of economic principles
PO-0	and techniques at micro and macro level.
	Learners will gain thorough systematic and subject skills within various disciples of accounting and finance,
PO-7	auditing and taxation, banking and insurance, management and marketing, information technology in business,
	mathematical knowledge as well.
DO O	Learners can also get the practical skills to work as accountant, audit assistant, tax consultant, marketing analyst,
PO-8	banker, insurance advisor and so on.



PO-9	Develop the capability of decision making at personal and professional levels and inculcate entrepreneurial skills.
PO-10	Programme enables the students to think of a given problem or situation from different perspectives like economic, financial, social, national, global etc. and broadens the horizon of their thought processes.

## Programme Specific Outcomes (PSOs) for Master's Programme (Honours/Master Degree in Commerce)

	(Honours/Master Degree in Commerce)
PSO-1	Students are able to play the roles of businessmen, entrepreneur and consultant which will help learners to possess knowledge and other soft skills, and to react aptly when confronted with critical decision making.
PSO-2	By goodness of the preparation, learners can turn into a Manager, Accountant, Management Accountant, Cost Accountant, Bank Manager, Auditor, Company Secretary, Teacher, Professor, Stock Agents, Government employment and so on.
PSO-3	Students will understand marketing practices in service sector, ethical issues and good governance practices.
PSO-4	Learners can also acquire practical skills to work as tax consultant audit assistant and other financial supporting services.
PSO-5	Students will learn relevant financial accounting skill, corporate accounting skills, and cost & Management accounting applications.
PSO-6	Apply Management accounting concepts in determining and managing Costs, Revenue, Pricing and budgetary techniques.
PSO-7	Learners will acquire the skills like effective communication, decision making, problem solving in day-to-day business affairs.
PSO-8	Demonstrate knowledge and understanding of the management principles and apply these to one's work, as a member and leader in a team, to manage projects and its multidisciplinary environments.
PSO-9	Comprehensive knowledge about current topics and the scholarly research pertaining to chosen areas, also techniques and skills required to comprehend the contemporary issues.
PSO-10	Learners can get expertise in Marketing, HR, Finance, Management, Accounting, Accounting standards, Income Tax and GST etc.

## SEMESTER WISE LIST OF COURSES/PAPERS OFFERED BY COMMERCE FACULTY (DSC, DSE, GE, SEC, VAC)

	Semester	Course	Course	Title of Paper	Credit
Year	Schiester	Type	Code		
			DSC-1.1	Financial Accounting	4
		DSC	DSC-1.2	Business Organisation and Management	4
			DSC-1.3	Micro Economics	4
	I	GE	GE-1.1	Business Organisation and Ethics	4
	•		GE-1.2	Communication & Documentation in Business	4
	<u>_</u>	SEC	SEC 1	Choose one from the pool	2
		VAC	VAC 1	Choose one from the pool	2
		AEC	AEC 1	Choose one from the pool	2
1			DSC-2.1 Business Statistics		4
		DSC	DSC-2.2	Fundamentals of Marketing	4
			DSC-2.3	Business Regulatory Framework	4
			GE-2.1	Basic Accounting	4
	II	GE	GE-2.2	Marketing for Beginners	4
	-	SEC	SEC 2	Choose one from the pool	2
		VAC	VAC 2	Choose one from the pool	2
		AEC	AEC 2	Choose one from the pool	2
		ALC		1	
		<b>D</b> .a.c.	DSC-3.1	Advanced Accounting	4
		DSC	DSC-3.2	Human Resource Management	4
			DSC-3.3	Business Environment	4
			DSE-3.1	Macro Economics	4
		DSE	DSE-3.2	Financial Markets & Institutions	4
	III		DSE-3.3	Corporate Accounting	4
		GE	GE-3.1	Sales Promotion and Public Relation	4
	_		GE-3.2	E-Commerce	4
		SEC	SEC 3	Choose one from the pool	2
	_	VAC	VAC 3	Choose one from the pool	2
2		AEC	AEC 3	Choose one from the pool	2
2		DSC	DSC-4.1	Business Finance	4
			DSC-4.2	Business Ethics and Corporate Governance	4
			DSC-4.3	Money and Banking	4
			DSE-4.1	Holistic Understanding of Financial Services	4
			DSE-4.2	International Marketing	4
	IV		DSE-4.3	Advertising and Sales Management	4
			GE-4.1	Finance For Non-Finance Executives	4
		GE	GE-4.2	Introduction to Foreign Trade Management	4
		SEC	SEC 4	Choose one from the pool	2
		VAC	VAC 4	Choose one from the pool	2
		AEC	AEC 4	Choose one from the pool	2
				1	
		Dac	DSC-5.1	Cost Accounting	4
		DSC	DSC-5.2	Income Tax- I	4
	  -		DSC-5.3	Public Finance	4
	<b>.</b>	DGE	DSE-5.1	Investing in Stock Markets	4
	V	DSE	DSE-5.2	GST: Goods & Service Tax	4
	-		DSE-5.3	International Trade	4
		GE	GE-5.1	Organisation Behavior	4
			GE-5.2	E-Banking	4
3		SEC	SEC 5	Choose one from the pool	2
			DSC-6.1	Auditing	4
		DSC	DSC-6.2	Income Tax- II	4
			DSC-6.3	Company Law	4
			DSE-6.1	Financial Management	4
	VI	DSE	DSE-6.2	Project Identification, Financing and Management of Start-ups	4
			DSE-6.3	Marketing of Services	4
		CE	GE-6.1	Corporate Social Responsibility	4
ļ		GE	GE-6.2	E-Filing of Income Tax Returns	4
	ļ		GE-0.2	L-1 ming of meome rax returns	



		DSC	DSC-7.1	Research Methodology	4	
			DSE-7.1	Brand Management	4	
	X/11	DSE	DSE-7.2	Economy of Uttarakhand	4	
	VII		DSE-7.3	Financial Reporting and Analysis	4	
		CE	GE-7.1	Tourism Marketing	4	
4		GE	GE-7.2	Industrial Relation in India	4	
4		DSC	DSC-8.1	Accounting for Managerial Decision		
			DSE-8.1	Risk Management & Insurance	4	
	VIII	DSE	DSE-8.2	Consumer Behavior	4	
	V 111		DSE-8.3	Human Resource Development	4	
		GE	GE-8.1	Consumer Protection	4	
		GE	GE-8.2	Inventory Management	4	
	IX	DSC	DSC-9.1	Corporate Tax Planning	4	
		X DSE  GE	DSE-9.1	Retail Management	4	
			DSE-9.2	Security Analysis and Portfolio Management	4	
			DSE-9.3	Compensation management	4	
			GE-9.1	Tourism in Uttarakhand	4	
5		GE	GE-9.2	Logistics Concepts and Planning	4	
3		DSC	DSC-10.1	Quantitative Techniques	4	
			DSE-10.1	Supply Chain Management	4	
	$\mathbf{X}$	DSE	DSE-10.2	Strategic Management	4	
	Λ		DSE-10.3	Sustainable Marketing	4	
		GE	GE-10.1	Social Media Marketing	4	
		UE	GE-10.2	Innovation & Entrepreneurship	4	

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## DETAILED SYLLABUS OF DISCIPLINE SPECIFIC CORE (DSC) Department of Commerce

Year	ar Semester Code Title of Papers/Courses		Credit	
4	VII	DSC-7.1	Research Methodology	4
·	VIII	DSC-8.1	Accounting for Managerial Decision	4

#### DISCIPLINE SPECIFIC COURSE (DSC)- RESEARCH METHODOLOGY

#### No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title	C 1'4-	Credit distribution of the Course			Eligibility	Pre-requisite
	Credits	Lecture	Tutorial	Practical/Practice	criteria	of the Course (if any)
	4	4	0	0	<b>Bachelor Degree</b>	Nil
					in	
<b>DSC:</b> Research					Commerce/Bach	
Methodology					elor Degree in	
<b>₩</b>					Commerce with	
					Honours (TDC)	

#### **BACHELOR DEGREE IN COMMERCE WITH HONOURS**

Course: DSC 7.1	Course Title: Research Methodology
Max. Marks: As per Univ. rules	Min. Passing Marks: Asper Univ. rules

#### Course Outcomes:

After studying this course, the students will be able to:

The objective this course is to help students design and carry out research, as well as, the application of statistical tools and techniques for decision making.

Unit	Торіс	No. of Hours
Unit I	<b>Overview of Research:</b> Meaning and Objectives of Research; Process of Research; Types of Research; Research Approaches; Selection and Formulation of a Research Problem; Criteria of a Good Research Problem. Significance of research in social sciences.	8
Unit II	Hypothesis and Research Design: Concept, Sources and Types of Hypotheses; Formulation of Hypothesis; Qualities of a Workable Hypothesis; Usefulness of Hypothesis in Research; Uses of Research Design; Steps in Preparing a Research Design.	10
Unit III	Sampling Technique: Sampling theory- Types of sampling-Steps in sampling-Sampling and Non-sampling error-Sample size — Advantages and limitations of sampling.  Normal, Ordinal, Interval, Ratio Scales, Measuring Attitudes- Summated Rating Scale (Likert Scale)	12
Unit IV	Statistical Inference: Estimation-Point and Interval Estimation, Qualities of a Good Estimator, Tests of Significance, Types of Errors in Testing of Hypothesis, Level of Significance-Confidence Interval and Confidence Limits, Two tailed and One tailed Tests, Standard Error and its Utility, Degrees of Freedom, Test Statistics, Critical Values, Acceptance and Rejection Regions; Procedure for Hypothesis Testing	15
Unit V	Interpretation and Report Writing: Meaning and Importance of Interpretation; Pre-requisites of Interpretation; Errors in Interpretation; Essentials of a Good Research Report; Types of Reports; Layout of a Research Report; Writing up of the Report; Evaluating a Research Report.	15

#### Recommended Readings:

- Donald R.Cooper, Pamela S.Schindler, Business Research Methods, Tata McGraw Hill Publishing 2009
- Uma Sekaran, Research Methods for Business Wiley India2007
- Nandagopal, Arul Rajan Vivek, Research Methods in Business Excel Book 2007
- Wiliam G Zikmud, Business Research Methods, Cengage Learning 2008
- Paneerselvam, Research Methodology, Prentice Hall of India 2009
- Dipak Kumar Batacharyya, Research Methodology Excel Book 2006
- Krishnaswamy, Sivakumar, Marthirajan, Managemen Research Methodology, Pearson, 2009
- Murthy, Business Research Methods for Business Excel Books 2008
- Hair et.al. Multivariate Data Analysis, Pearson Education
- Joshi, Atul; Reseach Design; Qualitative Quantitative and Mixed Methods Approaches; Indu Book Services 2024

#### Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, and Group Discussions. This will instill in student a sense of decision making and practical learning.

#### DISCIPLINE SPECIFIC COURSE (DSC)- ACCOUNTING FOR MANAGERIAL DECISION

#### No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title	Credits	Credit distribution of the Course				Pre-requisite of the
		Lecture	Tutorial	Practical/Practice	Eligibilitycriteria	Course (if any)
DSC: Accounting for Managerial Decision	4	4	0	0	Bachelor Degree in Commerce/Bachel or Degree in Commerce with Honours (TDC)	Nil

#### **BACHELOR DEGREE IN COMMERCE WITH HONOURS**

Course: DSC 8.1	Course Title: Accounting for Managerial Decision
Max. Marks: As per Univ. rules	Min. Passing Marks: Asper Univ. rules

#### Course Outcomes:

After studying this course, the students will be able to:

- to understand the concept of Managerial Accounting along with the basic forms and norms of Managerial Accounting.
- to understand the terminologies associated with the field of Managerial Accounting and control along with their relevance.
- to identify the appropriate method and techniques of Managerial Accounting for solving different problems.
- to apply basic Managerial Accounting principles to solve business and industry related issues and problems.
- understand the concept of Budgetary Control, Cash Flow Statement, Fund Flow Statement, Break Even Analysis etc.

Unit	Торіс	No. of Hours
Unit I	Management Accounting: Concept, Meaning, Characteristics, Difference between Financial Accounting Management Accounting, Differencebetween Cost Accounting and Management Accounting, Techniques, Objectives and Importance. Management Accountant- Duties, Status, Functions and Responsibility. Financial Statement Analysis and Interpretation - Meaning, Objectives, Characteristics of an Ideal Financial Statement.	10
Unit II	Ratio Analysis: Meaning, Utility, Classification of Ratios - Profitability Ratio, Activity Ratio and FinancialPosition Ratios.  Fund Flow and Cash Flow Statement-Concept, Meaning of the term Fund and Preparation of Fund Flow Statement and Cash Flow Statement (AS-3).	10
Unit III	<b>Business Budgeting:</b> Meaning of Budget and Budgeting, Objectives, Limitations and importance, Essentials of effective Budgeting, Classification of Budgets- Flexible budget and Zero-Based Budget.	
Unit IV	Marginal Costing: Meaning, Determination of Profit under Marginal Costing, Pricing of Product, make or byDecision, Selection of most profitable channel.  Cost-Volume-Profit analysis: Concept and Practical Applications of CVP Analysis.	15
Unit V	Standard Costing and Variance Analysis: Meaning and Objectives of Standard Costing Setting of Standard, Variance Analysis: Material and Labour Variance. Reporting to Management: Meaning, Objectives, Principles of Reporting, Importance of Reports, Classification of Reports, Reporting at different Levels of Management.	15

#### Recommended Readings:

- Thappa, Sankar, Accounting for Managers- Text & Cases, Taxmann Publication Pvt. Ltd., New Delhi.
- Dr. K.L. Gupta: *Accounting for Managerial Decisions*; Sahitya Bhawan Publications, Agra (Hindi and English).
- Harsolekar, Dinesh D, Accounting for Management, Taxmann Publication Pvt. Ltd., New Delhi.
- Welsch Glenn A., Ronald W. Hilton and Paul N. Gordon Budgeting, ProfitPlanning and Control, Prentice hall of India, Delhi.
- Homgren, C.T., Gary L. Sundem and William O. Stratton: Introduction to Management Accounting, Prentice Hall of India, Delhi.
- Misra, A.K., Management Accounting, (Hindi and English) Navneet Prakashan, Nazibabad.

#### Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, and Group Discussions. This will instill in student a sense of decision making and practical learning.

#### DETAILED SYLLABUS OF DISCIPLINE SPECIFIC ELECTIVES (DSE) DEPARTMENT OF COMMERCE

Year	Semester	Code	Title of Papers/Courses	Credit
		DSE-7.1	Brand Management	4
	VII	DSE-7.2	Economy of Uttarakhand	4
	4	DSE-7.3	Financial Reporting and Analysis	4
4		DSE-8.1	Risk Management & Insurance	4
	VIII	DSE-8.2	Consumer Behavior	4
		DSE-8.3	Human Resource Training & Development	4

#### DISCIPLINE SPECIFIC ELECTIVES (DSE)-BRAND MANAGEMENT

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title	Cuadita	Credit distribution of the Course			Eligibility	Pre-requisite of the
	Credits	Lecture	Tutorial	Practical/Practice	criteria	Course (if any)
	4	4	0	0	Bachelor	Nil
DSE: BRAND					Degree in	
MANAGEMENT					Commerce	
MANAGEMENT					(TDC)/ B.Com.	
					Honours (TDC)	

#### **BACHELOR DEGREE IN COMMERCE WITH HONOURS**

Course: DSE 7.1	Course Title: BRAND MANAGEMENT
Max. Marks: As per Univ. rules	Min. Passing Marks: Asper Univ. rules

#### Course Outcomes:

After studying this course, the students will be able to:

- Ability to understand the concept and significance of Brand Management
- Ability to understand various tools and processes of brand promotion and assess the performance of brands
- Comprehensive understanding of Brand Management and the challenges therein

Unit	Topic	No. of Hours
Unit I	Introduction to Brand Management: Overview of Brand Management, Importance and Role of Brands in Marketing, Evolution of Branding Concepts, Brand Equity and Brand Value, Branding Strategies and Objectives	12
Unit II	Brand Development Process: Brand Identity and Brand Image, Brand Positioning and Differentiation, Brand Architecture: Individual Brands vs. Family Brands, Brand Extension and Line Extension, Brand Naming and Brand Packaging	12
Unit III	Brand Communication and Promotion: Integrated Marketing Communication (IMC) and Brand Promotion, Advertising and Brand Building, Public Relations (PR) and Brand Reputation Management, Digital Marketing and Social Media for Brand Engagement, Sales Promotion and Brand Loyalty Programs	14
Unit IV	Brand Performance and Measurement: Brand Metrics and Key Performance Indicators (KPIs), Brand Audits and Brand Health Tracking, Customer-Based Brand Equity (CBBE) Model, Brand Valuation and Financial Measurement, Brand Success Stories and Case Studies	10
Unit V	Brand Management Challenges and Future Trends: Brand Management Challenges in the Indian Context, Globalization and Brand Internationalization, Brand Crisis Management and Recovery Strategies, Emerging Trends in Brand Management (e.g., Sustainable Brands, Influencer Marketing), Future Directions and Career Opportunities in Brand Management	12

#### Recommended Readings:

- Kevin Lane Keller. Strategic Brand Management: Building, Measuring, and Managing Brand Equity. Pearson, 2020
- David A. Aaker . Building Strong Brands. Free Press. 2010
- Kenneth E. Clow. Integrated Advertising, Promotion, and Marketing Communications. Pearson, 2019
- David A. Aaker . Measuring Brand Equity. Free Press, 1991
- Nirmalya Kumar and Jan-Benedict E.M. Steenkamp. Brand Breakout: How Emerging Market Brands Will Go Global. Palgrave Macmillan, 2013

#### Note-Latest edition of the textbooks should be used.

**Suggested Continuous Evaluation Methods:** Since the class is conceived as learner-centric and built around tasks that require learners to actively use various language skills, formative assessment can and should be used extensively. Oral presentations, peer interviews, and group tasks can be used for this purpose. The end-semester written examination will test all the areas targeted in the course. Suggested equivalent online courses: On Swayam, Vidyamitra.inflibnet.ac.in, epg-pathshala, egyankosh.ac.in

#### DISCIPLINE SPECIFIC ELECTIVES (DSE)- ECONOMY OF UTTARAKHAND

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title	Credits	Credit distribution of the Course			Eligibility	Pre-requisite of the
		Lecture	Tutorial	Practical/Practice	criteria	Course (if any)
	4	4	0	0	Bachelor	Nil
<b>DSE: ECONOMY</b>					Degree in	
OF					Commerce	
UTTARAKHAND					(TDC)/ B.Com.	
					Honours (TDC)	

#### **BACHELOR DEGREE IN COMMERCE WITH HONOURS**

Course: DSE 7.2	Course Title: ECONOMY OF UTTARAKHAND
Max. Marks: As per Univ. rules	Min. Passing Marks: Asper Univ. rules

#### Course Outcomes:

After studying this course, the students will be able to:

- Study of micro economics enables the students to have an understanding of theoretical aspects of the subject.
- Students are able to understand and define the basic concepts like consumer behavior, production, demand and supply etc.
- Students will learn about the price and output determination of the firm and industry under different market forms. They also learn about the Welfare concept in modern Economics

Unit	Торіс	No. of Hours
Unit I	Profile of Uttarakhand: Background of the State: Geographical Features, Area, Land Use & Habitation Pattern, Population, State's infrastructure: Health, Education, Roads, Power, Water Resources and Mineral Resources; Structure of the Economy: GDP, Per Capita Income, Industrial Investments, FDI Flows; An Overview of Primary, Secondary and Tertiary Sector of Uttarakhand.	12
Unit II	Problems of Economic Development in Uttarakhand: Migration, Unemployment, Poverty, Poor Infrastructure, Poor industrial development, Backwardness and Regional Disparity in Uttarakhand; Remedies to overcome the problems of Economic Development.	12
Unit III	Economic Development through MSMEs in Uttarakhand: An Overview of Entrepreneurship in Uttarakhand; Micro, Small and Medium Enterprises (MSMEs) in Uttarakhand: Meaning, Salient Features, Objectives, Role & Problems of MSMEs.	12
Unit IV	Growth Opportunities under Various Sectors in Uttarakhand: Role of Agriculture, Manufacturing & Service Sector in the Economic Development of Uttarakhand: Agro-based and Food Processing Industries, Floriculture and Horticulture, Pharmaceuticals and Biotechnology, Hydropower, Information Technology, Tourism etc.	12
Unit V	Role of Government and Other Promotional Agencies in the Economic Development of Uttarakhand: Government Policies for the Development of Various Sectors, such as Agriculture, Industrial, Tourism, Education, Health, Infrastructure, Environment Sector & Skill Development etc.	12

#### **Recommended Readings:**

- Bisht N.S: Regional Economics (Hindi)
- Dewan M.L and Jagdish Bahadur: Uttaranchal vision and Action programme
- G.P Mishra: Regional Dimensions of development
- Tolia, R.S: Uttarakhand Today Winsar publication: Uttarakhand year book (Hindi and English)
- Bhatt, K.N; Uttarakhand: Ecology, Economy & Society;
- Kafaltia, Himanshu &Kafaltia, Gunjan; A Comprehensive Study of Uttarakhand; Notion Press Media Pvt. Ltd.

#### Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, Group Discussions. This will instill in student a sense of decision making and practical learning.

## DISCIPLINE SPECIFIC ELECTIVES (DSE)- FINANCIAL REPORTING & ANALYSIS

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title	Credits	Credit distribution of the Course			Eligibility	Pre-requisite of the
		Lecture	Tutorial	Practical/Practice	criteria	Course (if any)
DSE:	4	4	0	0	Bachelor	Nil
FINANCIAL					Degree in	
REPORTING &					Commerce	
					(TDC)/ B.Com.	
ANALYSIS					Honoure (TDC)	

#### **BACHELOR DEGREE IN COMMERCE WITH HONOURS**

Course: DSE 7.3	Course Title: FINANCIAL REPORTING & ANALYSIS
Max. Marks: As per Univ. rules	Min. Passing Marks: Asper Univ. rules

#### **Course Outcomes:**

After studying this course, the students will be able to:

- To Understand the Concepts and Principles of Accounting.
- To Understand the Accounting Process in detail and prepare analyze
- Learn various aspects in depreciation, Inventory and Goodwill, analyze the working capital and flow of funds and cash into the Business

Unit	Topic	No. of Hours
Unit I	Introduction to Accounting: Importance, Objectives and Principles, Accounting Concepts and Conventions and The Generally Accepted Accounting Principles (GAAP), Their Implications on Accounting System, Double Entry System, Recording Business Transactions, Classification of accounts and accounting cycle.	12
Unit II	The Accounting Process: Overview, Books of Original Record, Journal, Ledger, Trial Balance, Classification of Capital and Revenue Expenses, Final Accounts Trading, P&L Account, Balance Sheet with Adjustments. Rectification of Errors. Accounting from Incomplete Records, Advantages and Disadvantages of Single Entry and Double Entry System and the Differences between the two, Preparation of Accounts, and Ascertainment of Profit from Incomplete Records, Accounting Treatment as per the Statement of Affairs Method  Valuation Models: Valuation of Assets, Tangible vs. Intangible Assets. Inventory	12
Unit III	Valuation Models. Valuation of Assets, Tanglole Vs. Intanglole Assets. Inventory Valuation: Methods of Inventory Valuation and Valuation of Goodwill, Methods of Valuation of Goodwill. Depreciation, Methods of Depreciation, their Impact on Measurement of Business Accounting.	12
Unit IV	Financial Statement Analysis-I: Statement of Changes in Working Capital, Funds from Operations, Paid Cost and Unpaid Costs. Distinction between Cash Profits and Book Profits, Preparation and Analysis of Cash Flow Statement and Funds Flow Statement, Horizontal Analysis and Vertical Analysis of Company.	12
Unit V	Financial Statement Analysis-II: Analysis and Interpretation of Financial Statements, Liquidity, Leverage, Solvency and Profitability Ratios, Valuation Ratios, Du Pont Chart, Accounting Standards Issued by ICAI, Focus on INDAS, International Financial Reporting Standards (IFRS).	12

#### Recommended Readings:

- S.N. Maheswari, S. K. Maheshwari, Accounting for Management, Vikas Publishing House.
- Narayanaswamy. R, Financial Accounting: A Managerial Perspective, PHI Learning, 2022.
- Ambrish Gupta, Financial Accounting for Management, Pearson Education.
- Raj Kumar Sah, Financial Accounting, Cengage Learning, 2e, 2020
- Dhanesh K. Khatri, Financial Accounting & Analysis, Tata McGraw-Hill Publishing Limited.

#### Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, Group Discussions. This will instill in student a sense of decision making and practical learning.

## DISCIPLINE SPECIFIC ELECTIVES (DSE)- RISK MANAGEMENT & INSURANCE

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title	Credits	Credit distribution of the Course			Eligibility	Pre-requisite of the
Course Title		Lecture	Tutorial	Practical/Practice	criteria	Course (if any)
	4	4	0	0	Bachelor	Nil
DSE: RISK					Degree in	
MANAGEMENT					Commerce	
& INSURANCE					(TDC)/ B.Com.	
					Honours (TDC)	

#### **BACHELOR DEGREE IN COMMERCE WITH HONOURS**

Max. Marks: As per Univ. rules	Min. Passing Marks: Asper Univ. rules
Course: DSE 8.1	Course Title: RISK MANAGEMENT & INSURANCE

#### Course Outcomes:

After studying this course, the students will be able to:

- To get acquainted with the concept of Risk and the various types of risk.
- To develop an understanding of the various sources of risk and the process of evaluating risk
- To gain knowledge of risk management techniques
- To Understand the risk associated with corporate governance
- To develop an understanding of Enterprise risk management

Unit	Topic	No. of Hours
Unit I	Risk – Meaning and definition – Risk and uncertainty – Chances of loss – Peril and Hazard - Classification of risks – Historical development of the concept of risk – Techniques of managing risk –Risk pooling-insurable risks vs. hedging – Risk Transfer Methods	12
Unit II	Risk management – Meaning and objectives – Elements of risk management – Risk - management process – Risk assessment, risk mapping, risk control techniques - techniques of risk financing, insurance as risk transfer – Benefits of risk management – Personal risk management	12
Unit III	Insurance company operations – Rating and ratemaking – Underwriting – Production – Claims settlement – Reinsurance – Alternatives to traditional reinsurance – Investments – Other insurance company functions	12
Unit IV	Legal principles in risk and insurance - Principle of indemnity, insurable interest - subrogation, utmost good faith -Assessing loss exposures - property - liability personnel - Net income - Risk Management decision making process	12
Unit V	Advanced topics in risk management – Changing scope of risk management – insurance market dynamics – loss forecasting – financial analysis in risk management decision making - Other risk management tools – international risk management – Risk management information systems (RMISs)	l ,

#### Recommended Readings:

- Principles of Risk Management and Insurance George E. Rejda, Michael McNamara, William Rab, Pearson Publications
- Risk Management and Insurance, Scott. E. Harrington, Gregory Niehaus
- ICAI, Study material for CA Final
- Risk management & Financial Institutions, J.C. Hull, Pearson Publications.
- George Rejda, Principles of Risk Management and Insurance, Pearson Education.
- C. Arthur, William Jr., Michael Smith, Peter Young, Risk Management and Insurance, McGraw-Hill
- Trieschmann, Gustavson, Hoyt, Risk Management and Insurance, South Western College Publishing.
- Gupta, P. K, Insurance and Risk Management, Himalaya Publishing House
- Mark S. Dorfman (2008) "Introduction to Risk Management and Insurance", Pearson Education: New Jersey

#### Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, Group Discussions. This will instill in student a sense of decision making and practical learning.

#### DISCIPLINE SPECIFIC ELECTIVES (DSE)- CONSUMER BEHAVIOR

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title	Course Title Credits		Credit distribution of the Course			Pre-requisite of the
Course Title	Credits	Lecture	Tutorial	Practical/Practice	criteria	Course (if any)
	4	4	0	0	Bachelor	Nil
DSE: CONSUMER BEHAVIOR					Degree in Commerce	
					(TDC)/ B.Com.	
					Honours (TDC)	

#### **BACHELOR DEGREE IN COMMERCE WITH HONOURS**

Course: DSE 8.2	Course Title: CONSUMER BEHAVIOR
Max. Marks: As per Univ. rules	Min. Passing Marks: Asper Univ. rules

#### Course Outcomes:

After studying this course, the students will be able to:

- To gain an understanding of the theories and concepts of Buyer Behavior
- To apply buyer behavior concepts to what customers, do in "the real world"
- · To improve skills in the research and analysis of customer segments, demand, and market potential
- Identify and explain factors which influence consumer behaviour;
- To utilize knowledge of buyer behavior to enhance strategic decision making

• Recall the strategies used within each of the marketing mixes.

Unit	Topic	No. of Hours					
Unit I	Consumer; Organizational Consumer Decision -making Process; Consumer Research.						
Unit II	Consumer Behaviour Models: Economic, Learning, Psychoanalytical and Sociological Models; Howard Sheth Model; Nicosia Model; Engel-Kollat-Blackwell Model; Sheth Model of Industrial Buying.						
Unit III	Consumer Motivation and Personality: Motivation –Concept of Motivation, Needs and Goals; Dynamic Nature of Motivation; Hierarchy of Needs; A Trio of Needs; Major Aspects of Motivation Research; Personality – Concept and Characteristics; Stages in the Development of Personality; Self and Self-image	12					
Unit IV	Consumer Perception, Learning and Attitude: Concept and Elements of Perception; Factors Influencing Perception; Dynamics of Perception; Consumer Imagery; Concept, Process and Theories of Learning; Concept and Characteristics of Attitude; Factors Involved in Attitude Formation; Models of Attitude; Cognitive Dissonance and Attribution Theories.	12					
Unit V	Consumer in Scio-Cultural Settings: Reference Groups; Family Influences and Life Cycle; Social Class and its Measurement; Cultural Influence on Consumer Behaviour; Subcultures and Consumer Behaviour; Diffusion Process; Adoption Process	12					

#### **Recommended Readings:**

- Consumer behaviour Schiffman. LG and Kanuk, LL
- Marketing and consumer behaviour Vyas, Sham, Babu
- Consumer behaviour in India perspective- Nair, R. Suja
- Vern Terpestra, Internation Marketing, Southwest Publication, 2005
- Fayerweather, J, International Marketing Management, Sage Publication, 2006
- Cateroa, R, Phylip, International Marketing, Tata Mc Graw Hill, 2006
- Jain Subash, International Marketing Management, Southwest Publication, 2005

#### Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, Group Discussions. This will instill in student a sense of decision making and practical learning.

## DISCIPLINE SPECIFIC ELECTIVES (DSE)- HUMAN RESOURCE TRAINING & DEVELOPMENT

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title		Credits	Credit distribution of the Course			Eligibility	Pre-requisite of the
Course Title	Lecture		Tutorial	Practical/Practice	criteria	Course (if any)	
	DSE: HUMAN	4	4	0	0	Bachelor	Nil
	RESOURCE					Degree in	
						Commerce	
	TRAINING &					(TDC)/ B.Com.	
	DEVELOPMENT					Hangure (TDC)	

#### **BACHELOR DEGREE IN COMMERCE WITH HONOURS**

Course: DSE 8.3	Course Title: HUMAN RESOURCE TRAINING & DEVELOPMENT
Max. Marks: As per Univ. rules	Min. Passing Marks: Asper Univ. rules

#### Course Outcomes:

After studying this course, the students will be able to:

- Differentiate the concepts of Learning, Training & Development and explain the relevance of Training in Human Resource Development
- Compare and apply the Adult Learning theories for employee training and productivity in organizations.
- Describe the various aspects of Training process such us training need analysis, training design, training environment, training content, trainer capabilities, training methodologies and training evaluation for Training and Development functions in any groups or organizations.
- Classify and critically evaluate different methods of management development programmes for executive development.

Unit	Торіс	No. of Hours
Unit I	Definition of Learning, Training and Development-Differences between Training, Development, Learning and Education-Concept of Training- Need, Importance and Types of Training – Relevance of Training in HRD Job analysis – manpower planning – at the start of the business and as ongoing process – performance appraisal – standards, methods, errors	10
Unit II	Learning Objectives – domains of learning – methods of learning – importance of teaching techniques – instruction technology – instructor behavior – attention versus involvement	
Unit III	Need for Training and Development – Role of Development officers – administrators, consultants, designers and instructors – determining training needs – potential macro needs – usefulness of training – development of competency-based training programs – Evaluation of training programs	111
Unit IV	Methods of training – on the job training – off the job training – choosing optimum method – the lecture – field trips – panel discussion – behavior modeling – interactive demonstrations – brain storming – case studies – action mazes, incident process, in-baskets, team tasks, buzz-groups and syndicates, agenda setting, finding metaphors, simulations, business games, clinics, critical incidents, fish bowls, transactional analysis, exception analysis.	18
Unit V	Need for development – differences between training and development – management development program – career development program – counseling evaluation of programs – job evaluation – methods and techniques.	12

#### Recommended Readings:

- Armstrong, M. A Handbook of Personnel Management. Kogan and Page, London.
- Aswathappa, K. Human Resource and Personnel Management Tata Mc Graw Hill.
- Cascio, W.F. Managing Human Resources. McGraw-Hill, New York.
- DeCenzo, D.A. and Robbins, S. Personnel and Human Resource Management.
- Dessler, Gary. Human Resource Management. Prentice Hall of India, New Delhi.

#### Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, Group Discussions. This will instill in student a sense of decision making and practical learning.

## DETAILED SYLLABUS GENERIC ELECTIVES (GE) All Papers/Courses Proposed by Department of Commerce

Year	Semester	Code	Title of Papers/Courses	Credit
	VII	GE-7.1	Tourism Marketing	4
4	, 11	GE-7.2	Industrial Relation in India	4
·	VIII	GE-8.1	Consumer Protection	4
		GE-8.2	Inventory Management	4

#### GENERIC ELECTIVE COURSE (GE) - TOURISM MARKETING

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

	Course Title	Credits	Credit distribution of the Course		Eligibility	Pre-requisite of the	
			Lecture	Tutorial	Practical/Practice	criteria	Course (if any)
	GE: TOURISM MARKETING	4	4	0	0	10+2	Nil
Course: GE 7.1  Max. Marks: As per Univ. rules			Course Title: TOURISM MARKETING  Min. Passing Marks: Asper Univ. rules				

**Course Outcomes:** 

After studying this course, the students will be able to:

- Learners tend to be proficient with the concepts, components, and functions of marketing.
  - Students will be familiarized with tourism specific marketing skills as well as the contemporary marketing practices adopted by tourism and allied industries.
  - They would gather wholesome idea of the impacts of ICT on tourism and related activities

Unit	Торіс	No. of Hours
Unit I	Evolution of Marketing: Marketing for Tourism-Tourism Product- Features of Tourism Marketing- Marketing Functions-Market Research-Tourism Marketing Mix	12
Unit II	Understanding the Market and the Consumer: Marketing Environment-Consumer Behaviour- Buyer Decision Process — Demand Forecasting - Market Segmentation — Targeting — Market Positioning.	12
Unit III	Ps of Marketing: Product Designing – Branding and Packaging – New Product Development – Product Life Cycle: Price: Strategies and Approaches; Place: Channels of Distribution, Promotion: Advertising – Sales Promotion – Publicity – Personal Selling; Other Ps: People, Physical Evidence and Process.	12
Unit IV	Marketing of Tourism & Related Activities: Global Marketing, Direct Marketing, Social Media& Digital Marketing, Green Marketing, Corporate Social Responsibility, Ethics & Consumerism - Trends in Tourism Marketing - Marketing of Destinations, Airlines, Hotels, Resorts, Travel Agencies, Events and other Tourism sub - Sectors and Products.	12
Unit V	Developing Marketing Skills for Tourism: Self-Motivation-Team Building-Personality Development-Creativity & Innovation-Innovative Products in Tourism-International Perspective and Contemporary Trends.	12

#### Recommended Readings:

- Chaudhary, M. (2010). Tourism Marketing. New Delhi: Oxford University Press.
- Fyall, A., & Garrod, B. (2005). Tourism Marketing: A Collaborative Approach (Vol. 18). Bristol: Channel View Publications.
- Kotler, P. (2006). Marketing Management. Delhi: PHI.
- Stanton, W. J. (1999). Fundamentals of Marketing. New York: McGraw Hill.
- Neelamegham, S. (1998). Marketing in India: Cases & Readings. New Delhi: Vikas.
- Ramasamy, V.S., & Namakumar, S. (1990). Marketing Management: Planning & Control. New Delhi: Macmillan.

Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, Group Discussions. This will instill in student a sense of decision making and practical learning.

Suggested equivalent online courses: On Swayam, Vidyamitra.inflibnet.ac.in, literature-study-online.com, epg-pathshala, egyankosh.ac.in

Page | 63

#### GENERIC ELECTIVE COURSE (GE) – INDUSTRIAL RELATION IN INDIA

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title	Credits	Credit distribution of the Course		Eligibility	Pre-requisite of the	
		Lecture	Tutorial	Practical/Practice	criteria	Course (if any)
GE:	4	4	0	0	10+2	Nil
INDUSTRIAL						
RELATION IN						
INDIA						
Course: GE 7.2			Course Title: INDUSTRIAL RELATION IN INDIA			
Max. Marks: As per Univ. rules			Min. Passing Marks: Asper Univ. rules			

#### **Course Outcomes:**

After completing this course, the students will be able toelaborate the concept of Industrial Relations, illustrate the role of trade union in the industrial setup. Learner will able to outline the important causes & impact of industrial disputes and able to elaborate Industrial Dispute settlement procedures.

Unit	Торіс	No. of Hours
Unit I	Industrial Relation in India and Emerging Challenges: Industrial Relation in India -Evolution of Industrial Relations; Approaches to Industrial Relations; Contextual and Constitutional Framework; Industrial Relations Strategy; Future of Industrial Relations in India; Emerging Challenges-Emerging Trends in Industrial Relations in an Era of Globalization.	12
Unit II	<b>Trade Unionism and Collective Bargaining:</b> Trade Unions-Historical Evolution and Types of Unions; Growth and Development of Unions; Functions of Unions; National Level Federations; Trade Unions Act, 1926 and Recent Amendments; Collective Bargaining-Perspective, Concept, Stages and Prerequisites for Collective Bargaining Process; Types of Collective Bargaining Contracts.	
Unit III	Grievance Redressal and Discipline Mechanisms: Discipline Mechanisms-Judicial Approach to Discipline; Misconduct; Disciplinary Proceedings; Domestic Enquiries; Charge-sheets; Conduct of Enquiry and Award of Punishments; Grievance and Redressal-Approaches and Nature of Grievances; Causes; Procedure and Grievance Redressal Mechanisms.	12
Unit IV	Industrial Conflict and Regulations of Industrial Disputes: Industrial Conflict-Nature of Conflicts and its Manifestations; Data Analysis; Labour Administration Machinery; Instruments of Economic Coercion; Strikes; Lockouts Inter Industry Propensity for Strikes; Strike Patterns; Arbitration; Conciliation; Adjudication; Regulations of Industrial Disputes-Contextual Framework, Object, Scheme, Industrial and Individual Disputes; Participants in Industrial Dispute; Settlement of Disputes.	12
Unit V	Workers Participation and International Labor Organization: Workers Participation-Evolution and Nature of Participation; Forms of Participation; Impact of Participation; Prerequisites for Success-full Participation; Limitation of Participation; Current Trends in Participation in Indian Industries; International Labor Organization-Genesis of ILO; the Philadelphia Charter; Membership and Organization; Major Activities of the ILO; Convention and Recommendation; ILO and India–Impact; Difficulties in the Adoption of Convention and Recommendations.	12

#### **Recommended Readings:**

- R.C. Agarwal, Industrial Law, Sahitya Bhawan Publishers & Distributors,
- R.L. Naulakha, Industrial Laws
- Personnel & Human Resource Management Text & Cases by P. SubbaRao
- Human Resource Management and Personnel Management Aswathappa, Tata McGraw Hill, New
- Human Resource Management S. S. Khanka, S. Chand & co., New DelhiNote-

#### Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, Group Discussions. This will instill in student a sense of decision making and practical learning.

#### GENERIC ELECTIVE COURSE (GE) - CONSUMER PROTECTION

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

	Course Title	Course Title Credits Credit distribution of the Course Eligib	Eligibility	Pre-requisite of the			
Course Title		Credits	Lecture Tutorial Practical/Pra	Practical/Practice	criteria	Course (if any)	
	GE: CONSUMER PROTECTION	4	4	0	0	10+2	Nil
C CF 0.1					T'A CONCH	MED DDO	TECTION

Course: GE 8.1 Course Title: CONSUMER PROTECTION

Max. Marks: As per Univ. rules

Min. Passing Marks: Asper Univ. rules

#### **Course Outcomes:**

After studying this course, the students will be able to:

- To provide adequate knowledge to the students for familiarize the student with of their rights as a consumer.
- Understanding the role of different agencies in establishing product and service standard.
- A comprehensive understanding on the Consumer Protection Laws and the rights of the Consumers in India
- Knowledge about the enforcement mechanisms and current issues concerning consumer protection laws
- Understanding on the ways of empowering the Consumers

Unit	Topic	No. of Hours
Unit I	Introduction to Consumer Protection Laws and Rights: Overview of consumer protection: importance, scope, and evolution in India. Historical context of consumer protection laws: from the Consumer Protection Act, 1986 to the present. Definition of a consumer, goods, and services under consumer protection laws, Fundamental rights of consumers: right to safety, right to information, right to choose, right to be heard, and right to redressal	12
Unit II	Consumer Protection Laws in India: Detailed study of the Consumer Protection Act, 2019: objectives, key provisions, and amendments, Role and functions of consumer forums: District Consumer Disputes Redressal Forum, State Consumer Disputes Redressal Commission, and National Consumer Disputes Redressal Commission, Legal remedies available to consumers: filing complaints, seeking compensation, and enforcing consumer rights, Case studies of landmark consumer protection cases in India	12
Unit III	Regulatory Authorities and Enforcement Mechanisms: Role of regulatory authorities in enforcing consumer protection laws: Central Consumer Protection Authority (CCPA), Bureau of Indian Standards (BIS), and Food Safety and Standards Authority of India (FSSAI), Consumer awareness and education initiatives: consumer helplines, awareness campaigns, and consumer rights organizations, Inspection, investigation, and prosecution of violations: powers and responsibilities of regulatory bodies and law enforcement agencies, Challenges and reforms in consumer protection enforcement in India	12
Unit IV	Emerging Issues in Consumer Protection: Emerging trends and challenges in consumer protection: e-commerce, digital transactions, product safety, and misleading advertisements, Role of technology in enhancing consumer protection: online dispute resolution platforms, consumer complaint portals, and consumer grievance redressal apps, International perspectives on consumer protection: comparative analysis of consumer protection laws and best practices, Case studies of recent consumer protection issues and their resolution	12
Unit V	Consumer Empowerment and Advocacy: Consumer empowerment through education and awareness: consumer rights literacy programs, workshops, and seminars, Role of consumer advocacy groups and NGOs in protecting consumer rights: lobbying, advocacy campaigns, and legal assistance, Corporate social responsibility (CSR) initiatives for consumer protection: product quality assurance, ethical marketing practices, and customer satisfaction, Strategies for enhancing consumer empowerment and advocacy in India	12

#### Recommended Readings:

- Consumer Protection Law & Practice, Taxmann Publication Pvt. Ltd., New Delhi.
- "Consumer Protection Laws: Issues and Challenges" by S. Ravichandran (Eastern Book Company, 2019)
- "Consumer Protection Laws in India: Theory and Practice" by Avtar Singh (LexisNexis, latest edition)
- "Enforcement of Consumer Protection Laws in India: Trends and Perspectives" by K.S. Suresh (LexisNexis, 2019)
- "Consumer Protection in the Age of E-Commerce: Issues and Solutions" by P.K. Das (Oxford University Press, 2019)
- "Empowering Consumers: Strategies for Consumer Advocacy" by K. Ramaswamy and Jyotsna Bhatnagar (SAGE Publications India, 2021)

#### Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, Group Discussions. This will instill in student a sense of decision making and practical learning.

#### GENERIC ELECTIVE COURSE (GE) – INVENTORY MANAGEMENT

No. of Hours-60

#### CREDIT DISTRIBUTION, ELIGIBILITY AND PRE-REQUISITES OF THE COURSE

Course Title	Cuadita	Credit	Credit distribution of the Course			Pre-requisite of the	
	Credits	Lecture	Tutorial	Practical/Practice	criteria	Course (if any)	
GE:	4	4	0	0	10+2	Nil	
INVENTORY							
MANAGEMENT							
Course: GE 8.2			Course Title: INVENTORY MANAGEMENT				
Max. Marks: As per Univ. rules			Min. Passing Marks: Asper Univ. rules				

#### **Course Outcomes:**

After studying this course, the students will be able to:

- Comprehend the dynamics of inventory management's principles, concepts, and techniques as they relate to the entire supply chain (customer demand, distribution, and product transformation processes),
- Understand the methods used by organizations to obtain the right quantities of stock or inventory,
- Familiarize themselves with inventory management practices

Unit	Торіс	No. of Hours
Unit I	Inventory Management: Concept, meaning, Inventory Management Process, Why inventory management is important? Principles of Inventory Management, How to improve inventory management, perpetual inventory system, what are inventory costs, Role of Inventory Management, Methods of Inventory Management, Benefits of good Inventory Management.	12
Unit II	Concept and Valuation of Inventory: Concept and Objectives of Inventory, Need for holding Inventory, Planning and controlling Inventory levels, Effects of excess inventory on business, Product Classification, Product Coding, Lead Time, Replenishment Methods.	12
Unit III	Management of Working Capital: Concept, Meaning, Classification, Factors determining Working Capital requirements, Sources of Working Capital, Need of Working Capital	12
Unit IV	Inventory Control: Concept and Meaning of Inventory Control, Objectives and Importance and Essentials of Inventory Control, Types of Inventory, Techniques of Inventory Control – EOQ, ROP, ABC, VED, JIT, Determination of Inventory levels, Impact of Inventory Inaccuracy, Disposal of Obsolete and Scrap items, Reasons for Obsolescence, Control of Obsolescence, Control of Scrap	12
Unit V	Working Capital Ratio- current ratio, quick ratio, absolute liquid ratio, cash ratio and working capital turnover ratio.	12

#### **Recommended Readings:**

- Muller M. (2011), Essentials of Inventory Management, AMACON.
- Narayan P. (2008), Inventory Management, Excel Books.
- Gopalkrishnan P. (1977), Materials Management, PHI Learning Pvt. Ltd.
- Chitale A.K. & Gupta R.C. (2014), Materials Management, PHI Learning Pvt. Ltd.
- Chapman Stephen (2017), Introduction to Materials Management, Pearson Publishing.

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#### Note-Latest edition of the text books should be used.

**Suggested Continuous Evaluation Methods**: In addition to the theoretical inputs the course will be delivered through Assignments, Presentation, Group Discussions. This will instill in student a sense of decision making and practical learning.